

eip-agri  
AGRICULTURE & INNOVATION



## **EIP-AGRI SEMINAR**

# **'From Operational Group project to impact'**

## **17-18 October 2018 - Spoleto, Italy**

**Operational Groups, innovative projects, Horizon 2020 multi-actor projects  
and Horizon 2020 thematic networks represented at the seminar**

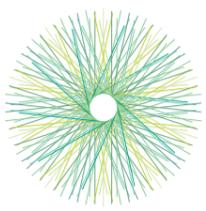
**update 24 September 2018**

This booklet was created for the **EIP-AGRI Seminar “From Operational Group project to impact”**, 17-18 October 2018 in Spoleto, Italy. For more information on Operational Groups, **download the EIP-AGRI brochure on Operational Groups – update 2016** (available in several languages) from **www.eip-agri.eu**.

The content for this document was provided by the seminar participants, and does not represent the views of the European Commission.

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## Company Nitrogen Balance

Haalbaarheid van het opstellen van een bedrijfsstikstofbalans op een melkveebedrijf met het oog op het reduceren van ammoniakemissies

**BELGIUM – FLANDERS**

**Starting date - expected end date | 01.09.2016 – 31.08.2019**

[www.innovatiesteunpunt.be](http://www.innovatiesteunpunt.be)

### Operational Group

As an innovation broker, Innovatiesteunpunt (ISP) has connected 3 dairy farmers, 3 research institutes and the R&D department of an animal feed company to find a solution for a challenge reported by farmers themselves: reduction of ammonia emissions as needed to remain future-proof against an ever more restrictive Flemish environmental legislation. Instead of opting for a costly 'standard' measure from a government-approved list of possibilities, the Operational Group investigated a way to decrease ammonia emission whilst also saving the dairy farmer money: precise nitrogen feeding. ISP connected relevant stakeholders to jointly develop an easy-to-use nitrogen balance dairy management tool that could be used as a controlling tool for the government, but also as a management tool for the farmer himself. Animal feed companies can use results to improve their feed. We linked up with similar projects in the Netherlands, learning about their 'Kringloopwijzer' tool. This tool proved to be useful when adapted to the specific situation in Flanders. ISP successfully submitted a project to a Flemish Innovation Programme to adapt this tool to Flemish contextual elements. Meanwhile, results have been disseminated to the dairy sector through several traditional and electronic channels.

**Lead partner: Innovatiesteunpunt, the Innovation Support Centre for Agricultural and Rural Development**

**Other partners: AVEVE, the largest Flemish animal feed company**

### Research

- ▶ ILVO, the Flemish Institute for Agricultural and Fisheries Research
- ▶ Inagro, Applied agricultural research centre of the province of West Flandres
- ▶ Hooibeeckhoeve, Applied Dairy Farming research centre of the province of Antwerp

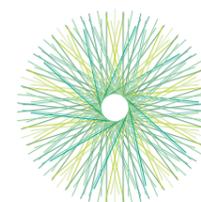
### Farmers

- ▶ Peeters LV
- ▶ Cis Oostvogels
- ▶ Den Hamer LV



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## POCKETFARMER – farming together for better small-scale anaerobic digestion

POCKETBOER – Samen boeren voor een betere pocketvergisting

BELGIUM – FLANDERS

**Starting date - expected end date | 01.09.2017 – 31.08.2019**

<http://leden.inagro.be/Wie-is-Inagro/Projecten/project/15133>

### Operational Group

Small-scale anaerobic digestion is a technique enabling the farm to produce its own renewable energy while at the same timing using the greenhouse gas methane, so these emissions can be reduced during manure storage. In 2011-2015, small-scale biogas production was very popular in Flanders, giving rise to a little less than 100 installations, running mainly on dairy manure. Due to several types of difficulties (biomass-related, technical, legal, maintenance, lack of knowledge, ...), though showing a big potential, the technique became less popular over the past few years. The main goal of 'Pocket-boer' is to find solutions for owners of small-scale biogas installations in order to make their installations run better. The consortium wants to realise this by bringing together farmers, researchers, a sector organisation and a biogas laboratory to identify bottlenecks, learn from each other and give personal guidance in the search for solutions.



**Lead partner: Inagro vzw (research & advice in agri- & horticulture)**

### Other partners

#### Research

- ▶ Innovatiesteunpunt (advice for innovation in agriculture)
- ▶ Hooibeekhoeve (practice & advice centre for dairy farming)

#### Farmers

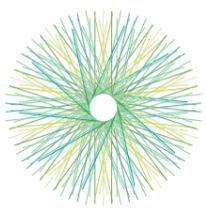
- ▶ Boerenbond (sector organisation)
- ▶ Farmers:
  - Marc Gailliaert
  - Bart Vanderstraeten
  - Kris Muys
  - Paul Van der Schoot
  - Dries Matthys
  - Stefan Wyers

#### SME

- ▶ Innolab (biogas laboratory)



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# MAVAS - Biosensor development for detection of mastitis-causing bacteria and early identification of mastitis-infected dairy cows

MAVAS (Mastiidi varajase avastamise biosensori arendus)

ESTONIA

**Starting date - expected end date | 01.09.2018 - 31.08.2022**

[piimaklaster.ee](http://piimaklaster.ee)

## Operational Group

The aim of the MAVAS project is to test and implement a novel biosensing system, which allows rapid multiplex detection of the most common mastitis-causing bacteria in freshly milked milk and identification of dairy cows suffering from preclinical and clinical mastitis, under farm conditions. As a result, we aim to develop an automated system for mastitis diagnostics on farms, allowing to make the treatment of infected cows more efficient, reduce costs and decrease the amount of antibiotics used.



**Lead partner: Piimaklaster MTÜ (Estonian Dairy Cluster (EDC), NGO).** The Operational Group is further abbreviated as EDC-EIP. EDC is also coordinator of a cooperation between two EIP groups (EDC-EIP and ÄLYREHU-EIP).

## Other partners

### Research (EDC-EIP)

- ▶ Torrosen OÜ (LLC), Estonia
- ▶ Estonian University of Life Sciences

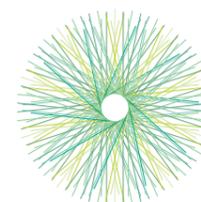
### Farmers (EDC-EIP)

- ▶ Urmas Põlluaas/Kuivajõe Farmer OÜ (LLC)
- ▶ Margus Muld/Kaiu LT OÜ (LLC)

Besides the farmers mentioned above, who are focusing on the MAVAS project, other EDC members are involved in other projects.



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# THE BRIDE PROJECT

## IRELAND

**Starting date - expected end date | 01.04.2018 – 31.03.2023**

[www.thebrideproject.ie](http://www.thebrideproject.ie)



### Operational Group

The project aims to restore biodiversity lost through farm intensification while also committing to maintain food production. The project is farmer-driven and it will monitor and reward 50 farmers for biodiversity improvement measures over the 5-year duration of the project.



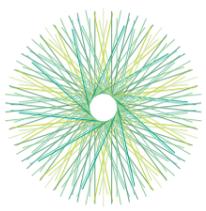
**Lead partner: Donal Sheehan (dairy farmer)**

### Other partners

- ▶ **Glanbia Ireland**
- ▶ **Birdwatch Ireland**
- ▶ **Kepak Group**
- ▶ **Bord Bia (Irish Food Board)**
- ▶ **Cork Co. Council**
- ▶ **National Biodiversity Data Centre**
- ▶ **Teagasc**
- ▶ **50 farmers**



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## DEVELOPMENT OF A DECISION SUPPORT SYSTEM FOR THE MANAGEMENT OF LEAF AND EAR DISEASES IN WINTER WHEAT

Lēmumu pieņemšanas atbalsta sistēmas izstrāde ziemas kviešu lapu un vārpu slimību ierobežošanai

LATVIA

**Starting date - expected end date | 01.04.2018 - 31.03.2023**

### Operational Group

The main project objective is to improve winter wheat growing technologies in Latvia by enhancing effective use of existing resources and increasing profit. For this purpose, an internet-based decision-making support system for the reduction of winter wheat leaf and hoof diseases will be created. Project activities involve setting up experimental winter wheat fields, monitoring them and analysing gathered data. The partnership is testing different fertiliser and fungicide doses and usage times on different winter wheat varieties. In addition, the partnership is focusing on finding the right balance of N fertiliser use in order to reduce the effects of greenhouse gases.



**Lead partner: Latvian Rural Advisory and Training Centre Ltd.**  
(founded in 1991 with a mission to become the leading organisation of consultancy services related to rural development in Latvia)

### Other partners

#### Research

- ▶ Mrs. Zinta Gaile / Latvia University of Life Sciences and Technologies
- ▶ Mr. Janis Jasko / Latvian Plant Protection Research Centre Ltd.
- ▶ Mrs. Vija Strazdina / Institute of Agricultural Resources and Economics

#### Farmers

- ▶ Mr. Miks Karlovs / "PS Lidums" Ltd.
- ▶ Mr. Uldis Vangalis / farm "Sniedzes"

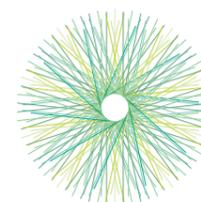
#### SME

- ▶ Mr. Aigars Sutka / AKPC Ltd.
- ▶ Mrs. Liga Ruza / Agricultural Service Cooperative "LATRAPs"



### Project contact:

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## WORKING TOGETHER ON THE KROMME RIJN NUTRIENT CYCLE

Samen werken aan nutriëntenkringloop Kromme Rijnstreek

NETHERLANDS - UTRECHT

**Starting date - expected end date | 2017 - 31.12.2019**

[www.clm.nl](http://www.clm.nl)

### Operational Group

Together with two fruit growers and two dairy farmers from the Kromme Rijn, CLM is starting the POP project Working together on the Kromme Rijn nutrient cycle. The aim is to reduce the use of input from elsewhere, like artificial fertiliser, and to close nutrient cycles locally. During this three-year project we are looking into the possibility of using locally available nutrients in the region, as excess manure is exported by dairy farmers and fruit growers import artificial fertiliser into the region. We are starting with with a group of four entrepreneurs and intend to expand the group each year, where possible also outside agriculture.



**Lead partner: CLM Onderzoek en Advies B.V. (private consultancy)**

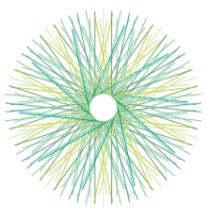
### Other partners

#### Farmers

- ▶ Cornelis Uijttewaal, fruit grower
- ▶ Zachtfruit Schalkwijk BV, fruit grower
- ▶ Jeroen van Wijk, dairy farmer
- ▶ Peter van Rooijen, dairy farmer



**Project contact:** **Dirk Keuper** | Gutenbergweg 1, 4104 BA, Culemborg, the Netherlands  
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## INNOVATION IN THE CULTIVATION, PROCESSING AND MARKETING OF PRIMARY FORMS OF DWARF WHEAT AND PERSIAN WHEAT WITH INCREASED NUTRITIONAL VALUE

Innowacje w uprawie, przetwórstwie i wprowadzaniu na rynek pierwotnych form pszenic okrągłozianowej i perskiej o podwyższonej wartości odżywczej

POLAND – KUYAVIAN POMERANIAN/POMERANIA

**Starting date - expected end date | 15.05.2018 - 31.03.2021**

[www.pradawneziarno.pl](http://www.pradawneziarno.pl)

### Operational Group

The aim of operation is the development of new cultivation, processing and distribution technologies for primary wheat forms characterised by increased nutritional value.

Ecological and conventional tests will be carried out in the field, including tests of the primary wheat forms, verification of the applied cultivation technologies, preparation of the wheat processing technology, and testing and comparison of amino acid, gluten and protein in wheat that is grown conventionally.

The end result will be obtaining a bakery and confectionery product with certain nutritional values.



**Lead partner: University of Technology and Life Sciences in Bydgoszcz (University/Research)**

### Other partners

#### SME

- ▶ Cooperative of Food Production TOSTA
- ▶ Organic Pasta factory Aleksandra Babalska

#### Farmers

- ▶ Anna Stępień
- ▶ Mateusz Brzozowski
- ▶ Regina Umerska
- ▶ Jacek Plotta
- ▶ Mirosław Serafinowicz

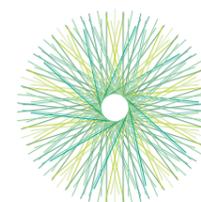
#### Advisory Service/Budgetary Units

- ▶ Kujawsko-Pomorski Agricultural Advisory Center in Minikowo
- ▶ Kujawsko-Pomorski Marshal Office

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## SOYA IN KUYAVIAN-POMERANIAN AND GREATER POLAND VOIVODESHIPS - INNOVATIVE SOLUTIONS IN CULTIVATION AND FEEDING FOR FARMS

Soja w województwach kujawsko-pomorskim i wielkopolskim - innowacyjne rozwiązania w uprawie i skarmianiu dla gospodarstw rolnych

POLAND – KUYAVIAN POMERANIAN/GREATER POLAND

**Starting date - expected end date | 15.05.2018 - 31.12.2019**

[www.mojasoja.eu](http://www.mojasoja.eu)



### Operational Group

Currently, the basic source of feed vegetable protein is imported genetically modified soy meal, which Poland imports about 1.8 million tons of annually, covering 70% of the domestic demand for protein raw materials. Therefore, the farmer faces the market challenges related to the quality of food supplies consumed, including restrictions on products containing GMOs. This project aims to make soya one of the strategic plants grown in the Kujawsko-Pomorskie and Wielkopolskie voivodeships, as a result leading to a partial reduction in import of GMO soy meal at the expense of domestic production.

The main objective of the operation is to increase income in agricultural holdings by presenting to the farmer a comprehensive methodology of cultivation and fertilisation of soybean varieties, selected in the course of field research and characterised by the highest yield and its adaptation to feeding through economic extrusion in farms.

One of the results of the operation will be an economical analysis of the profitability of using and extruding soybeans from Polish cultivation.

**Lead partner: P.W. Lechpol Szubin (Entrepreneurship)**

**Other partners**

#### Research

► University of Technology and Life Sciences in Bydgoszcz

#### Farmers

► Janusz Cieszyński - Adam Styczyński - Maciej Jazek - Aleksander Tadych - Ryszard Błaszkiwicz

#### Advisory Service

► Kujawsko-Pomorski Agricultural Advisory Center in Minikowo



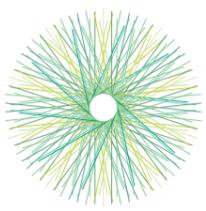
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**dr. hab. Anna Wenda-Piesik** – researcher (EN) | T: +48 694 788 708 | [apiesik@utp.edu.pl](mailto:apiesik@utp.edu.pl)

### Seminar contact:

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## GOEFLUENTES - LIVESTOCK EFFLUENTS: STRATEGIC APPROACH TOWARDS AGRONOMIC AND ENERGETIC VALORISATION OF FLOWS IN THE FARMING ACTIVITY

GOEFLUENTES - Efluentes de pecuária: abordagem estratégica à valorização agronómica e energética dos fluxos gerados na atividade

PORTUGAL – NATIONAL

**Starting date - expected end date | 02.01.2018 - 31.12.2020**

[www.meditrom.pt](http://www.meditrom.pt)

### Operational Group

Livestock production is concentrated in certain regions, some without enough area for landspreading valorised effluents. Therefore, in order to be competitive and comply with legal requirements, the sector should promote a circular economy, pursuing new alternatives for effluents management.

The project aims to valorise livestock effluents as a resource, focusing on the production and integrated management of the different flows generated and to optimise the use of effluents as secondary raw materials, recovering energy and nutrients, improving farm nutrient balances and promoting sustainable management.

The expected results include: i) a roadmap for effluents management, containing a technology portfolio, linked to farm characteristics and regional constraints, ii) support decision-making on centralised / decentralised solutions, iii) contribution to sustainable livestock intensification and landscape planning, to face climate change and resource scarcity.

The beneficiaries will be the animal producers and farmers, its sustainability, and the image and brand of the sector.



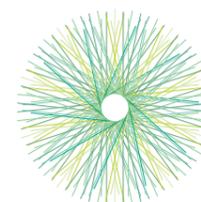
**Lead partner: Instituto Nacional de Investigação Agrária e Veterinária - INIAV (Research Institution)**

### Other partners

- ▶ **Research/Teaching:** ISA Universidade de Lisboa - Universidade de Trás os Montes e Alto Douro - Universidade Évora
- ▶ **Agri Association:** Associação Portuguesa de Criadores da Raça Frísia - Associação Portuguesa dos Industriais de Alimentos Compostos para Animais - Federação Portuguesa das Associações de Suicultores
- ▶ **Agri Enterprise:** VALORGADO - ALIRAÇÕES - CAMPOAVES - INGREDIENT ODISSEY - LEAL & SOARES
- ▶ **Adviser:** Terra-Engenharia e Ambiente, Lda.



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## ALTERNATIVE TO TRADITIONAL POST-HARVEST FUNGICIDE TREATMENTS APPLIED IN APPLE AND PEAR PRODUCTION

Alternativa als tractaments fungicides tradicionals aplicats en postcollita de poma i pera

SPAIN – CATALUNYA

**Starting date - end date | 01.11.2015 - 30.09.2017**

[es.pomadegirona.cat](http://es.pomadegirona.cat)

### Operational Group

Apples and pears are treated with fungicides for long-term storage using a drench system. This application may increase pesticide residues in fruit, it makes logistics in the packing house more complex and generates wastewater which is difficult to manage. The project was set to search for alternatives to the fungicide treatments while maintaining low post-harvest losses due to diseases. Main results found indicate:

- a/ for early harvest date cultivars and for short term storage, the fungicide treatments could be completely avoided without any risk of post-harvest losses, as long as room chambers are maintained in adequate conditions
- b/ the application of certain active ingredients before harvest show a good control of post-harvest diseases avoiding any treatment after harvest.



**Lead partner: Associació de Defensa Vegetal Fruticultors de Girona (Growers association for crop protection)**

### Other partners

#### Research

- ▶ Institut de Recerca i Tecnologia Agroalimentàries (research institution)
- ▶ Fundació Mas Badia (research institution)

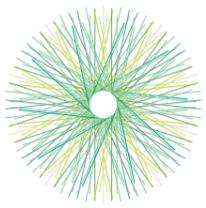
#### Farmers

- ▶ SAT Fruita d'Alcarràs num. 1268 CAT



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## FOPE 2015: TRANSITION TO ORGANIC FARMING

### FOPE 2015 – Transición hacia la Agricultura Ecológica

#### SPAIN – BASQUE COUNTRY

**Starting date - end date | 01.12.2017 – 31.12.2017**

[www.fope.eus](http://www.fope.eus)

#### Operational Group

ENEEK, The Council of Organic Farming of the Basque Country, realised that the applications in the registry do not materialise due to lack of knowledge and technical advice. In order to solve this problem, the project aims to write a manual that helps farmers in the transition to organic farming, taking into account economic, technical and regulatory aspects. In addition, a permanent advisory network specialised in organic farming will be created. This network will update the manual, and support and assist farmers in their transition to organic farming.



**Lead partner: NEIKER S.A (Research Organisation)**

#### Other partners

##### Farmers / advisers

- ▶ Farmer cooperatives that provide technical and economic services to their members
  - ▶ ABERE COOP.S
  - ▶ AGA COOP.S
  - ▶ LORRA COOP.S
  - ▶ LURGINTZA COOP.S
  - ▶ ABELUR COOP.S
- ▶ ENEEK – Organic agriculture and food council of the Basque Country



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## STEPS IN THE OPERATIONAL GROUP PROCESS

- 1 Identify the problem or innovative idea  
Find the right partners



- 2 Make a project plan  
Complete the partnership  
Prepare the RDP funding application



- 3 Start and run the project  
Share intermediate results



- 4 Spread final results  
Finalise project administration



## COLLABORATING AND NETWORKING CAN HELP YOU IN EVERY STEP OF THE PROCESS



Get inspiration and new ideas



Find info and partners



Find support to make the application



Learn from the experiences of other Operational Groups



Exchange knowledge with other innovative projects, and European organisations and networks



Find new ways to share results directly to the field



Find useful tools and activities through the EIP-AGRI Network

# AFINET – AGROFORESTRY INNOVATION NETWORKS

## EUROPE

**Starting date - expected end date | 01.01.2018 - 31.12.2019**

[www.eurafagroforestry.eu/afinet](http://www.eurafagroforestry.eu/afinet)



### Horizon 2020 Thematic Network

Agroforestry (AF) is an underused type of climate-smart agriculture (CSA) practice of deliberately integrating woody vegetation (trees or shrubs) with crop and/or animal systems to benefit from the resulting ecological and economic interactions. AFINET aims to foster the exchange and the knowledge transfer between scientists and practitioners in AF, and acts at EU level to take up research results into practice and to promote innovative ideas to face challenges and resolve problems of practitioners. AFINET will create an Interregional network and a European reservoir of scientific and practical knowledge of AF. AFINET stakeholder meetings delivered four main challenges to overcome: technical, economic, communication and education, and policy. Different dissemination materials will be produced with the stakeholders to overcome technical and economic shortages while communication activities and education will be carried out to foster agroforestry knowledge among stakeholders. A policy report will be produced with recommendations for policy makers to overcome challenges.

**Lead partner: María Rosa Mosquera-Losada, University of Santiago de Compostela**

### Other partners

#### Research

- ▶ Andrea Pisanelli, IBAF-CNR
- ▶ Robert Borek, IUNG-PB
- ▶ Joana Paulo, ISA
- ▶ Willem Van Colen, INAGRO
- ▶ Bert Reubens, ILVO

#### Farmers

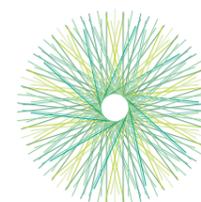
- ▶ Nuria Ferreiro, European Agroforestry Federation, NGO
- ▶ Fabien Balager, AFAF, NGO
- ▶ Ana Muñiz, FEUGA, Foundation
- ▶ Jo Smith, Organic Research Centre, SME



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## AGRISPIN - MULTIACTOR PROJECT WITH 15 PARTNERS

**Starting date - end date | 01.03.2015 -31.08.2017**

[www.agrispin.eu](http://www.agrispin.eu)

### Horizon 2020 project

The project name reflects the overall aim of this project: to strengthen support systems in creating space for innovation farmers. The project aims to create more space for innovations, through amplifying good examples of innovation support systems and through multi-actor learning about ways to stimulate innovation and remove obstacles. The main target group is intermediates who connect initiators to other actors to involve them in creating innovations. This includes farmers, knowledge workers, actors in the value chain, administrators, civil society groups, etc. One of the main results of the project is the cross-visit method – a way to analyse and learn from the innovation process.



**Lead partner: L&F, SEGES**

**15 partners in 13 countries**

- ▶ 4 research organisations
- ▶ 4 innovation organisations
- ▶ 5 agricultural advisory service organisations
- ▶ 1 European network
- ▶ 1 European regional authority



**Project contact: Heidi Hundrup Rasmussen**

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# HENNOVATION – PRACTICE-LED INNOVATION SUPPORTED BY SCIENCE AND MARKET-DRIVEN ACTORS IN THE LAYING HEN AND OTHER LIVESTOCK SECTORS

United Kingdom, Sweden, Netherlands, Spain & Czech Republic

**Starting date - end date | 01.01.2015 - 31.08.2017**

[www.hennovation.eu](http://www.hennovation.eu)



## Horizon 2020 Thematic Network

This EU-funded Horizon 2020 thematic network aimed to explore the potential value of multi-actor practice-led innovation networks within the laying hen industry in 5 countries. During the 32-month project the team facilitated 19 networks at different levels of the production chain, including farmers, processors, veterinarians, technical advisers, market representatives and researchers. The networks worked collaboratively to find solutions for important husbandry challenges and make their business more efficient and sustainable. Facilitators supported the networks through 6 critical steps: problem identification, generation of ideas, planning, small-scale trials, implementation and sharing with others. In addition to helping source-relevant technical information, the project also provided some financial support for prototype and testing costs.

The project has demonstrated that this practice-led approach can be a major stimulus for innovation with several networks generating novel ideas and testing them in their commercial context. The research work carried out as part of the project revealed that successful multi-actor, practice-led innovation networks depend upon the following key factors: active participation from relevant actors, professional facilitation, moderate resource support and access to relevant expertise.

A video about the practice-led innovation process can be found [here](#). The technical resources developed through the project, including extension guidelines, can be found on the website.

**Lead partner: Bristol Veterinary School, University of Bristol, United Kingdom**

## Other partners

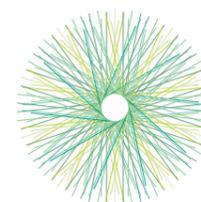
- ▶ Wageningen UR Livestock Research, The Netherlands
- ▶ University of Exeter, College of Life and Environmental Sciences, UK
- ▶ Universitat Autònoma de Barcelona, School of Veterinary Science, Spain
- ▶ ADAS UK Ltd, Pendeford House, Wolverhampton, United Kingdom
- ▶ University of Veterinary and Pharmaceutical Sciences Brno, Department of Veterinary Public Health & Animal Welfare, Czech Republic
- ▶ Swedish University of Agricultural Sciences, Department of Animal Environment and Health, Sweden



## Project contact:

**David Main & Lisa van Dijk** | Royal Agricultural University, Cirencester, Gloucestershire, CL7 6JS, UK

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# LIAISON: BETTER RURAL INNOVATION: LINKING ACTORS, INSTRUMENTS AND POLICIES THROUGH NETWORKS

## EUROPE

**Starting date - expected end date | 01.05.2018 - 31.10.2021**

[liaison2020.eu](http://liaison2020.eu)

## Horizon 2020 project

LIAISON aims to make a significant and meaningful contribution to optimising interactive innovation project approaches and the delivery of EU policies to speed up innovation in agriculture, forestry and rural areas. It is a true multi-actor project that is bringing together a diverse community of researchers, actors from innovation projects, initiatives and networks, decision-makers and administrators in a highly interactive work programme to jointly investigate the design and implementation of interactive innovation projects – both inside and outside of the EIP-AGRI. LIAISON will produce practice-ready methods and tools for optimising the use of the interactive innovation approach in projects funded within the framework of the EIP-AGRI and beyond. All practice and policy-orientated outputs will be subject to a validation and fine-tuning process based upon practical peer-review.



**Lead partner: HNEE - Eberswalde University for Sustainable Development, Unit: Policy and Markets in the Agri-Food Sector, Germany (Higher education and research)**

## Other partners

### Research & higher education

► ISSK Institute (BG) - UEvora (PT) - UPisa (IT) - UExeter (UK) - AKI Institute (HU) - EV-ILVO (BE) - UMadrid (ES)

### Non-profit organisations

► Groep van Brugge (NL) - TEAGASC (IRL) - Innovation Support Centre (BE) - CDR Agricultural Advisory Centre (PL)

### SME

► Highclere Consulting (RO) - IDELE Institute (FR) - FiBL (CH) - Soil Association (UK)



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This booklet was created for the **EIP-AGRI Seminar “From Operational Group project to impact”**, 17-18 October 2018 in Spoleto, Italy. For more information on Operational Groups, **download the EIP-AGRI brochure on Operational Groups – update 2016** (available in several languages) from **[www.eip-agri.eu](http://www.eip-agri.eu)**.

The content for this document was provided by the workshop participants, and does not represent the views of the European Commission.

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